Continuity Plan

(Pandemic Influenza Preparedness)

Version 02

Updated September 18, 2009
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Pandemic Influenza Preparedness

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I. Introduction

In collaboration with the Infectious Hazards Planning Group, the University of Michigan School of Music, Theatre & Dance has created this Pandemic Influenza Preparedness Plan to help the campus prepare and respond to a pandemic influenza outbreak. The purpose of this plan is to describe specific actions University personnel will take in the event of an outbreak. The plan encompasses the various aspects of communications and education, preparedness, emergency response, and the recovery and maintenance efforts to take place in the event of an influenza pandemic. The plan should be implemented in accordance with the University of Michigan’s Emergency Operations Center.

The facilities occupied and serviced by the School of Music, Theatre & Dance include, on North Campus: Moore, Walgreen Drama Center, Stamps Auditorium and Stearns, as well as several labs and studios in Duderstadt. On Central Campus the school is responsible for several buildings including Burton Tower, Hill Auditorium, Power Center, Rackham Auditorium, as well as the Mendelssohn Theatre and U-Prod offices in the Michigan League. On South Campus, the school is responsible for Revelli Hall. We also have satellite warehouse space in Argus II and Willow Run and facilities on Anne Street and Varsity Drive.

Because of the diversity of the school's user groups and the decentralization of its' facilities, the Continuity Plans are organized around the major activities of the school.

Overall responsibility resides with Christopher Kendall, Dean of the School of Music, Theatre & Dance, but in any potential scenario, only a subset of the school's functions may be affected, thus requiring that a local decision making process be in place.
II. Summary of Influenza Alert Scenarios

The School of Music, Theatre & Dance plan is based on the following five alert scenarios issued by the University of Michigan Hazards Planning Group.

1. GREEN: Worldwide Watch (*Insignificant Threat*)
2. YELLOW: Efficient Human-to-Human Transmission (*Emerging Threat*)
3. ORANGE: Human-to-Human Infection Locally with Moderate Risk to UM Members from Illness and Increasing Mortality (*Definite Threat*)
4. RED: High Risk to UM Members from Illness & High Mortality (*Severe Threat*)
5. BLUE: Recovery

Following are descriptions of each alert phase.

1) **GREEN: Worldwide Watch (*Insignificant Threat*)**

*Description*
A new influenza virus subtype is causing disease in humans, but is not yet spreading efficiently and continuously among humans, or at most, rare instances of human-to-human spread with close contact. Vaccines are not yet readily available.

*General Indicators*
- World Health Organization Phase 3 Pandemic Alert: none or very limited human-to-human transmission.

*University Indicators and Activities*
- University officials begin surveillance and send sporadic, general messages to students, faculty and staff.
- Safety messages sent to students, when necessary.
- Emergency management, business and academic continuity, and recovery planning focus on infectious hazards.
- The Chief Health Officer alerts administration and non-academic units to create, review, and/or walkthrough continuity plans.
- The Office of the Provost alerts academic units to create, revise and/or walkthrough continuity plans.

*Unit Activities*
- List and review mission critical activities and potential impact of the threat
2) YELLOW: Efficient Human-to-Human Transmission (*Emerging Threat*)

**Description**
- Yellow A) - Transmission Internationally with potential risk to U of M members overseas
- Yellow B) - Human Transmission Nationally with potential risk of illness spread to the local area but a low mortality rate
- Yellow C) - Human Transmission Locally with risk of illness to U of M members but a low mortality rate

Many governments issue travel warnings for locations with higher infection rates, and may quarantine travelers as they arrive from countries that have had outbreaks of human-to-human infections. Some countries close borders where human-to-human influenza occurs. Vaccines are not yet readily available.

**General Indicators**
- The Centers for Disease Control (CDC) issues travel advisories.
- Some organizations stockpile anti-viral drugs, such as Relenza and Tamiflu.
- Some individuals limit their travel to areas where officials report infections.
- Borders may be sealed and no travel is allowed in or out: many governments issue travel warnings for locations with higher infection rates.

**University Indicators and Activities**
- Communications from University officials pay extra attention to the travel registry and caution travelers.
- Communications to parents concerning flu increases.
- Increase the number of safety messages to students.
- Press releases and University Record article.
- Medical officials may begin surveillance of potentially exposed students, faculty and staff.
- The Chief Health Officer alerts administration and non-academic units to revise, review and/or walkthrough their continuity plans.
- The Office of the Provost alerts academic units to revise, review and/or walkthrough their continuity plans.
- Some faculty and staff act more cautiously, staying home in the event of contracting flu like illnesses and absenteeism is slightly raised.
- Parents, students, faculty and staff ask increasingly more questions concerning the University policies and how the University is monitoring of the situation.

**Unit Activities**
- Academic units to revise, review and/or walkthrough their continuity plans.
- Begin implementing communication & monitoring activities (See Section III)
3) **ORANGE:** Human Transmission Nationally or Locally with moderate risk to U-M members from illness and increasing mortality rate (*Definite Threat*)

**Description**

The influenza infection is occurring in clusters or in widespread numbers in the Great Lakes Region. A vaccine may be available.

**General Indicators**

- Travel warnings and border closings increase.
- In affected areas K–12 schools may close and other higher education institutions,
- Organizations stockpile of anti-viral drugs decreases – supplies are sometimes limited in some areas.
- Fear, uncertainty, and doubt spread due to media attention.

**University Indicators and Activities**

- University executives implement preparedness plans.
- The Office of the Provost alerts academic leaders to activate continuity plans.
- Strong travel advisories from University officials and traveling students may be brought home.
- The number of faculty and staff act more cautiously, including staying home in the event of contracting flu like illness.
- Communications to parents concerning flu increases.
- Safety messages to students concerning: symptoms, seeking care and prevention tips, continues to increase.
- University Health Services activates its excess capacity plan.
- Non-critical functions may be suspended.
- Supervisors might cancel staff vacations.
- Public gatherings might be suspended.
- Health checks for travelers become necessary in some areas across the United States.
- Staff absenteeism is unusually high but less than 30%.
- Some parents choose to keep students home so student absenteeism increases significantly, but remains less than 30%.
- University officials may consider suspension of classes.
- University officials may activate the emergency hotline.

**Unit Activities**

- Commence implementing Continuity Plans for Orange Level. (See Section III)
4) **RED**: Human Transmission Locally with a high risk to U-M members from illness and a high mortality rate (*Severe Threat*)

**Description**

The Great Lakes Region is experiencing human-to-human transmission during a time when outbreaks are worldwide. The influenza infection is occurring in clusters or in widespread numbers in the Great Lakes Region, including Ann Arbor.

Drugs and vaccines may be in short supply in many areas. The mortality rate is high. Local hospitals are beyond capacity and experiencing shortages of space and workers. Alternate care centers are activated.

**General Indicators**

- Travel is restricted to inside the United States as well as outside the country. Some airlines may shut down.
- Officials may suspend classes (particularly at K-12 schools) and other public gatherings around the region may be suspended
- Supplies for daily living may be limited due to staffing shortages in public services, such as truck lines and railroads.
- Fear, uncertainty, and doubt are widespread.

**University Indicators and Activities** (Includes those indicated at the Orange level)

- The University Emergency Operations Center may be activated
- Communications to the University community are continuous.
- University staffing is experiencing 30 to 40 % absenteeism.
- Student absenteeism increases to 30 to 40 % and campus academic operations may be suspended.
- Public gatherings are suspended.
- University officials mandate health checks for all travelers.
- Mass vaccinations
- University officials limit admission to campus.
- University officials activate an emergency hotline

**Unit Activities**

- Continue implementing Continuity Plans for Red Level. (Refer to Section III)
5) **BLUE: Recovery**

**Description**

Affected areas are restoring affairs to normal conditions during a time when outbreaks are decreasing. The virus is contained.

Drugs and vaccines are in sufficient supply and mortality rates are improving. Local hospitals are recovering.

**General Indicators**

- Although some travel advisories are still in effect for some areas, borders are open.
- Schools are open.

**University Indicators and Activities**

- University officials deactivate the Emergency Operations Center.
- University officials rarely caution travelers.
- Communications to faculty, staff, students and parents concerning the flu decreases.
- The Office of the Provost alerts academic leaders to begin recovery.
- University staffing and student absenteeism is less than 30%.
- Public gatherings are resumed.
- Mass vaccinations are discontinued.
- University officials lift admission to campus restrictions.
- University officials deactivate the emergency hotline.

**Unit Activities**

- Continue implementing Continuity Plans for Blue Level. (Refer to Section III)
III. SMTD Continuity Plans

With the above information as the guideline, The School of Music, Theatre & Dance Pandemic Preparedness Plan is as follows.

**CP #1: Continuance of Administration**

Administrative Plans (and responsible individuals) are outlined in the following functional-categories:

1. **Emergency Management Command**
   a. Dean Christopher Kendall
   b. Kevin Gerals
   c. Betty Ann Younker
   d. Jeffrey Kuras

2. **Human Resources/Payroll Business Office**
   a. Scott Ward
   b. Julie Smigielski
   c. Jeanette Bierkamp

3. **Dean’s Office/Switchboard/Information Office/On-line Info**
   a. Tracy Goetz / Terri Glazier
   b. Mary-Alice Wiland / Marilyn Fitzpatrick
   c. Greg Laman / Cathy Behrendt

4. **Publicity**
   a. Maureen Schafer
   b. Rachel Francisco
   c. Kerianne Tupac

1. **Emergency Management Command**

   **Level Green and Yellow:** The School of Music, Theatre & Dance operates fully. Travel by staff, faculty and students continues under normal circumstances. The Team monitors communications from Central UM Emergency Management Administration and provides periodic updates to students, faculty and staff. The Team monitors SMTD student, faculty and staff illness rates.

   **Level Orange:** Dean Kendall, or his designee, implements the School’s influenza preparedness plan. The Team communicates with the Provost’s Office and passes along information to staff, faculty and students. (Refer to CP #3 on page 12. For urgent messages, may activate the School of Music, Theatre & Dance’s Emergency Contact Tree as noted in APPENDIX B).
The Team confers with Central UM Emergency Management Administration regarding canceling performances and recitals and communicates to the Publicity Office for distribution. The Team receives illness-rate data from HR and Academic Affairs Offices and provides reports to the Provost’s Office, as needed.

**Level Red:** The Emergency Management team confers with Central UM Emergency Management Administration regarding decision to cancel classes and to limit public gatherings. Communicates with the Provost’s Office and Communications Office illness rates and what essential services are maintained. Team ensures website is updated for the distribution of current information that is received from the Communications and Provost’s Office. For urgent messages, may activate the School of Music, Theatre & Dance’s Emergency Contact Tree.

**Level Blue:** Dean Kendall or his designee begins restoration plan for bringing the school back up to normal operation. Dean Kendall or his designee communicates what work should be made up. Dean Kendall or his designee reports to the Provost’s Office an estimate of the cost of the crisis.

### 2. Human Resources/Payroll/Business Office

**Level Green and Yellow:** Office functions as normal. Functional-category establishes three-deep coverage. Office monitors staff and faculty illness rates. (Staff to report their illness to their respective supervisors. Faculty to report their illness to their respective department chair and/or the information office staff.)

**Level Orange:** Office continues to monitor staff and faculty illness rates and provides information to the Emergency Management Command. Implements procedures on how time sheets will be collected by absent/ill workers. Office assists other functional areas in identifying and acquiring temporary / supplemental support as needed.

**Level Red:** Office continues to report illness rates to Emergency Management Command. Works with University Human Resources on payroll policies and works with accounts regarding what will be accepted and paid. Works with University Human Resource staff on what School of Music, Theatre & Dance staff are available and can be used at other units.

**Level Blue:** Determines how much the crisis cost the unit and reports that information through the Emergency Management Command to the Provost’s Office. Implements procedures on how past time sheets will be accounted for and collected. Follow up with staff and faculty on the University policies for sick time, vacation time etc.
3. Dean’s Office/Switchboard/Information Office/On-line Info

Level Green and Yellow: Operates normally. Functional-category establishes three-deep coverage. Logs calls from staff and faculty reporting illness and updates the HR Office.

Level Orange: Updates SMTD website (see CP #3) and relays information to callers as to which (if any) events have been cancelled. Answers question and gives callers information passed down through the Emergency Management Command from the Communications Office and the Provost’s Office. Continues to log calls from staff and faculty reporting illnesses and updates the HR Office. Distributes necessary U.S. and inter-campus mail.

Level Red: Updates SMTD website and communicates to the callers the status of the campus. Continues to answer the caller’s questions concerning the crisis. Continues to track calls on staff and faculty absenteeism and assists (as needed) in calling staff and faculty and notifying them to stay home. (May forward School calls to an off-site location.) Work with the U.S. Postal service for mail delivery including picking up necessary mail at off site location.

Level Blue: Communicates to the callers the current status of the School. Makes sure the non-necessary mail and correspondence is delivered to staff and faculty.

4. Publicity

Level Green and Yellow: Normal operations. Functional-category establishes three-deep coverage.

Level Orange: Works with the Emergency Management Command on the status of the School of Music, Theatre & Dance events and notifies the community of which programs are going on and which are cancelled. Communicate to the Information Office the status so they can relay the information to the callers.

Level Red: Communicates to the community on the cancellation of events and the status of classes and student functions. Gives the Information Office and switchboard information as well as the IT staff for posting on the website.

Level Blue: Works with Emergency Management Command and the Faculty as to what events will be rescheduled and at what times. Communicates this to the community.
CP #2: Continuance of Classes and Performances

Continuity Plan (and responsible individuals) is as follows:

**Classes, Recitals, Productions & Ensembles**

a. Betty Anne Younker  
b. Steven Whiting  
c. Jeffrey Kuras / David Aderente  
d. Kim Osburn

Level Green and Yellow: Classes continue as scheduled. Functional-category establishes three-deep coverage. Team works with the Emergency Management Command to monitor student and instructor illness-rates and provide updates regarding the status of the School of Music, Theatre & Dance events and classes. Students refer to SMTD flu webpage at [www.music.umich.edu/flu](http://www.music.umich.edu/flu) for updates. (Students reporting illness are responsible for notifying all of their instructors. To help with tracking illness rates as well as with follow-up with sick students if needed, the Associate Dean for Academic Affairs will be notified by the student’s instructors via e-mail to SMTD.flulist@umich.edu. See APPENDIX C “What to do if you become ill with the flu”.)

Level Orange: Student sickness rates continue to be monitored. Most classes, concerts and productions continue as scheduled. Student absenteeism assumed to still be less than 30%. Class lecture time may be reduced for a week or two. Assignments and lecture materials may be retrieved from CTools, school servers or e-mail. (See CRTL’s “Recommendations for Teaching During a Flu Outbreak” for ideas at [http://www.crlt.umich.edu/flu/index.php](http://www.crlt.umich.edu/flu/index.php). Faculty should notify their Department Chair and the Information Office if they are ill. Department Chairs will attempt to coordinate substitute means of delivering instruction. Canceled concerts and productions should be communicated to the Publicity Office. Class, concerts and productions status notes are to be placed on the School of Music, Theatre & Dance website.

Level Red: The Emergency Management team confers with Central UM Emergency Management Administration regarding decision to cancel classes and to limit public gatherings. Communicates with the Provost’s Office and Communications Office as to what staff is reporting and what essential services are maintained. Activates the School of Music, Theatre & Dance’s telephone tree and updates website for the distribution of information that is received from the Communications and Provost’s Office.

Level Blue: Faculty work with students, advisors, and administration as needed, to resume classes.
**CP #3 Continuance of CIT**

Continuity Plan (and responsible individuals) is as follows:

*Computer and Instructional Technology Support*
- a. Greg Laman
- b. Henry Reynolds
- c. Cathy Behrendt

Level Green and Yellow: Functional-category establishes three-deep coverage. Webpage ([www.music.umich.edu/flu](http://www.music.umich.edu/flu)) launched on School of Music, Theatre & Dance website for the distribution of information that is received from Emergency Management Command and the Provost’s Office and to allow postings of notices if levels change to Orange, Red and then Blue. Provides routine updates to website as directed by the Emergency Management Team.

Level Orange: Update website for communications, status and instructions to staff and faculty of the School. Assist staff with support via email or phones on getting access to local server data, email and M-Pathways access. List computer equipment that might be assigned to employees to work remotely.

Level Red: Update website for communications, status and instructions to staff and faculty of the School. Assign laptops and other equipment to staff with critical functions that need to work remotely working on data security issues that might arise. Help with software installation that would be required for remote meetings and conferences during a quarantine or campus shut down time.

Level Blue: Implement the IT business plan for recovery of the School of Music, Theatre & Dances servers and hardware as needed.

**CP #4 Continuance of Facilities**

Continuity Plan (and responsible individuals) is as follows:

*Facilities*
- 1. Mary-Alice Wiland / Shannon Rice
- 2. Scott Currington
- 3. Kevin Gerals / Jeffrey Kuras

Level Green and Yellow: Functional-category establishes three-deep coverage. Normal operations. Stockpile supplies like hand cleaner, sanitizer etc.

Level Orange: Tracks supply inventory and works on stockpiling necessary supplies. Take precautions to keep viruses from spreading. Work with Building Services on staffing if
they are experiencing heavy absenteeism including having other non-custodial staff help with cleaning.

**Level Red:** Extreme precautions taken to keep common areas clean and sanitized. Keep building locked down and keep hand sanitizer out for staff to use. Perform tasks that Building Services may have suspended to keep major parts of the building cleaned.

**Level Blue:** Bring the buildings back to clean state restocks any depleted supplies. Reschedule any activities that may have been suspended.
APPENDIX A

Provost Fan-out and Dean's Fan-out Charts

Emergency Communication Fan-Out — Chart 0

Bob Wirfield, DPS, Mary Sue, Central Communications or other announce alert state

Terry Sullivan

Karen Glisbon
Backup: Kati Bauer

Phil Hanlon
See Fan-out Chart

Lester North
See Fan-out Chart

Those calls will be determined at time of incident by Terry Sullivan or backup

Activate Dean’s Phone Tree

James Jackson

Janet Wasse
See Fan-out Chart

Pia Knoff

Janet Wasse
See Fan-out Chart

Ann Frankhauser

John Godfrey

Mark Teaster

Francis Mueller

Stephanie Ringle

Kati Bauer

Leslie Bull

Glenda Haskell

Jeff Fumkin

Catherine Shaw

Anthony Wealsey

Sandy Bult

Lori Bult

Janet Wasse

John Godfrey

Mary Wert

Bill Das

Gretchen Wer

Some people in boxes may be delegated to this person.
**Deans' Fan Out Chart**

*Deans' Fan Out Chart is activated by Lester Monte, Phil Hanlon or backup*

- **North Campus Deans**
  - Dave Munson
  - 1.
  - 2.

- **Health Science Deans**
  - James Woolliscroft
  - 1.
  - 2.

- **Home Geographically Close**
  - Bob Joan
  - 1.
  - 2.
  - Paula Allen-Meana
  - 1. Siri Javanetna
  - 2. Mary Ruffolo

- **Schools Geographically Close**
  - Doug Kelbaugh
  - 1.
  - 2.

  - Kate Polesna
  - 1.
  - 2.

  - Evan Carminker
  - 1.
  - 2.

  - Deborah Bell
  - 1. Ed Silver
  - 2. Joe Krizsik

- **Christopher Kendel**
  - 1. Kevin Gerads
  - 2. Betty Ann Younker

- **Frank Aschone**
  - 1.
  - 2.

- **Susan Collins**
  - 1.
  - 2.

- **Roxana Bierbaum**
  - 1.
  - 2.

- **Byran Rogers**
  - 1.
  - 2.

- **Peter Poliwinii**
  - 1. Dennis Lopatin
  - 2. Marilyn Lantz

- **Ken Warner**
  - 1.
  - 2.

- **Terry McDonald**
  - 1.
  - 2.

- **Jesse Wise**
  - 1. D. Reed
  - 2. J. Godfrey

- **Martha Pollack**
  - 1.
  - 2.

- **Paul Courant**
  - 1.
  - 2.

- **Bry Unich**
  - 1.
  - 2.

*Backups are listed in order under each dean.*

**Calls must continue to be made until contact is made. If the next person on the list is unavailable, continue calling.*
SMTD Emergency Contact Tree
Draft 9-13-09

APPENDIX B

SMTD Communication Tree and Contact Lists
APPENDIX C

What to do if you become ill with the flu

09/18/2009 School of Music, Theatre & Dance

We have all heard that the H1N1 virus has the potential to infect a significant number in the U-M community this fall, and this will be on top of the seasonal flu. The University prepared throughout the summer to address what public health officials expect to be an increase in the number of cases this fall as students return to classes at U-M and across the country. While not more virulent than the seasonal flu, we might see significantly more cases of flu and more significant health effects for at-risk individuals than we are used to.

Under the most likely scenario, the term will continue as normal. Of course, university experts in influenza will continue to collaborate with local, state and federal health officials and be prepared to follow any new recommendations. There are some important things to keep in mind, however, should you become ill.

What to do if you become ill with the flu

Stay home when ill: That’s the advice for students, faculty and staff who become ill with the flu. Symptoms include: fever, cough, sore throat. Those who become ill with the flu should stay home until they are fever free for 24 hours, without the use of fever-lowering medication.

Student Flu Reporting:

- It is each student's responsibility to notify ALL your instructors should you become ill.
- To help with tracking illness rates as well as with follow-up with sick students if needed, the Office of the Provost has requested that academic advisors / student services offices collect the names of students reporting flu-like illness (fever, cough, sore throat) this season. Therefore, instructors are asked to send an e-mail or cc their response to students reporting illness to SMTD.flulist@umich.edu.
Additional Steps For Students:

- Identify another student *at the start of term* who can take notes for you, should you become sick and miss class.
- Students are responsible for:
  - Notifying ALL instructors should you become ill
  - Making up all the work in the class:
    - If you miss deadlines or exams because you are ill, it is your responsibility to work with your instructors in determining appropriate ways to make up work
- Be aware that the Provost’s office has indicated that current policies and procedures regarding dropping classes will NOT be changed
  - Contact your academic advisors for information on drop/add deadlines (dropping classes can have many unexpected effects and costs, and is not an automatic)
- If you have concerns regarding your academic situation, you should contact your academic advisor
- If you have other serious concerns or are in need of additional assistance, please contact Betty Anne Younker, Associate Dean for Academic Affairs (younker@umich.edu or 734-764-2516). Alternatively, you may also contact the DeeDee Ulintz, SMTD Registrar (dianals@umich.edu or 734-764-0592).
APPENDIX D

What You Can Do to Stay Healthy (from the CDC website)

There are everyday actions people can take to stay healthy.

• Cover your nose and mouth with a tissue when you cough or sneeze. Throw the tissue in the trash after you use it.
• Wash your hands often with soap and water, especially after you cough or sneeze. Alcohol-based hands cleaners are also effective.
• Avoid touching your eyes, nose or mouth. Germs spread that way.

Try to avoid close contact with sick people.

• Influenza is thought to spread mainly person-to-person through coughing or sneezing of infected people.
• If you get sick, CDC recommends that you stay home from work or school and limit contact with others to keep from infecting them.

Practice good health habits

• Get plenty of sleep, be physically active, drink plenty of fluids, manage your stress and eat nutritious foods.

Additional Tips from the WHO website

If you feel unwell, have high fever, cough or sore throat:

• stay at home and keep away from work, school or crowds;
• rest and take plenty of fluids;
• cover your nose and mouth when coughing and sneezing and, if using tissues, make sure you dispose of them carefully. Clean your hands immediately after with soap and water or cleanse them with an alcohol-based hand rub;
• if you do not have a tissue close by when you cough or sneeze, cover your mouth as much as possible with the crook of your elbow;
• use a mask to help you contain the spread of droplets when you are around others, but be sure to do so correctly;
• inform family and friends about your illness and try to avoid contact with other people; and
• if possible, contact a health professional before traveling to a health facility to discuss whether a medical examination is necessary.
APPENDIX E

Helpful Links

• H1N1 Flu Preparedness at U-M
• U-M Pandemic Influenza Response Plan
• FAQ on U-M Response to H1N1 flu
• U-M Human Resources FAQ for Staff Members
• H1N1 Flu Preventive Tips
• Centers for Disease Control (CDC) Swine Influenza Information
• World Health Organization (WHO) Influenza A (H1N1) Information
• U-M School of Public Health Swine Flu Information
• U-M Health System Swine Flu Information
• Google Map of Cases of H1N1 Virus at Higher Education Institutions

University of Michigan Messages

• Update from Provost Sullivan on H1N1 (9/8/09)
• Staff preparations for influenza at U-M this fall (8/20/09)
• Faculty preparations for influenza at U-M this fall (8/20/09)
• Student preparations for influenza at U-M this fall (8/19/09)
• Officials reinforce precautions for summertime flu (7/09/09)
• Podcast: Tips to prevent the spread of flu (6/22/09)
• University prepares as flu becomes a worldwide pandemic (6/12/09)
• U-M will again allow university-sponsored travel to Mexico (5/18/09)
• Update to Flu Guidelines for Travel (5/08/09)
• Important update on U-M response to swine flu outbreak (4/30/09)
• U-M responds to swine flu outbreak (4/29/09 news release)
• U-M takes further steps related to swine flu outbreak (4/29/09)
• An important message about swine flu (4/27/09)